

DRAIN THE SWAMP? REGULATORY REFORM UNDER PRESIDENT TRUMPAGENDA

8:15–9:00 AM: **REGISTRATION AND BREAKFAST**

9:00–9:10 AM: **WELCOME**

- ◆ John K. Veroneau, Covington

9:10–9:50 AM: **PANEL ONE: GETTING MOVING ON INFRASTRUCTURE**

- ◆ Diana C. Mendes, HNTB Corporation (moderator)
- ◆ Richard G. Kidd IV, Federal Permitting Improvement Steering Council
- ◆ Philip K. Howard, Common Good
- ◆ Michael Schmidt, former economic policy advisor to Hillary Clinton
- ◆ E. Donald Elliott, Covington; Yale Law School

9:50–11:00 AM: **PANEL TWO: RETHINKING EXECUTIVE AUTHORITY AND CONGRESSIONAL OVERSIGHT**

- ◆ Jason Grumet, Bipartisan Policy Center (moderator)
- ◆ Christopher DeMuth, Hudson Institute
- ◆ David Schoenbrod, New York Law School
- ◆ Susan E. Dudley, George Washington University
- ◆ Oren Cass, Manhattan Institute
- ◆ E. Donald Elliott, Covington; Yale Law School
- ◆ William A. Galston, Brookings Institution

11:00–12:15 PM: **PANEL THREE: RE-IMAGINING REGULATORY REFORM**

- ◆ Philip K. Howard, Common Good (moderator)
- ◆ Daniel M. Flores, House Subcommittee on Regulatory Reform
- ◆ Will Marshall, Progressive Policy Institute
- ◆ Philip A. Wallach, Brookings Institution
- ◆ Frederick M. Hess, American Enterprise Institute
- ◆ Brink Lindsey, Cato Institute
- ◆ Paul Noe, American Forest & Paper Association
- ◆ Hon. Newt Gingrich

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BIOGRAPHIES

Oren Cass is a Senior Fellow at the Manhattan Institute (MI), where he focuses on energy, the environment, and antipoverty policy. He was Domestic Policy Director of Mitt Romney's presidential campaign in 2011-12. In that role, Cass shaped campaign policy and communication on issues from healthcare to energy to trade. Prior to joining MI, Cass was a management consultant for Bain & Company in the firm's Boston and New Delhi offices, where he advised global companies across a range of industries on implementing growth strategies and performance-improvement programs.

Christopher DeMuth is a Distinguished Fellow at the Hudson Institute. He was President of the American Enterprise Institute (AEI) from 1986 to 2008 and D.C. Searle Senior Fellow at AEI from 2008 to 2011. He served as Staff Assistant to President Richard Nixon in 1969-70, working first for Daniel P. Moynihan on urban policy matters and then as Chairman of the White House Task Force on Environmental Policy. Beginning in 1981, DeMuth served as Administrator of the Office of Information and Regulatory Affairs (OIRA), and as Executive Director of the Presidential Task Force on Regulatory Relief during President Ronald Reagan's first term.

Susan E. Dudley is Director of the George Washington University Regulatory Studies Center, which she established in 2009 to raise awareness of regulations' effects and improve regulatory policy through research, education, and outreach. From April 2007 through January 2009, Dudley served as Administrator of the Office of Information and Regulatory Affairs (OIRA) where she was responsible for the review of draft executive branch regulations under Executive Order 12866, the collection of federal-government-wide information under the Paperwork Reduction Act, the development and implementation of government-wide policies in the areas of information policy, privacy, and statistical policy, and international regulatory cooperation efforts.

E. Donald Elliott is Co-Chair of Covington's Environmental Practice. He has over 30 years of experience in environmental law, administrative law, and product liability and toxic torts, including having served as Assistant Administrator and General Counsel of the Environmental Protection Agency. Elliott has special expertise and a long-standing interest in the National Environmental Policy Act (NEPA). He teaches on the subject at Yale Law School, and has been active in efforts to reform and speed up the NEPA process. Elliott also has extensive regulatory experience in Clean Air, water, wetlands, waste and chemical regulation, as well as matters involving occupational safety and health (OSHA), Food & Drug, energy, and nanotechnology.

Daniel M. Flores is Chief Counsel for the House Judiciary Committee's Subcommittee on Regulatory Reform, Commercial and Antitrust Law. He joined the Committee at the beginning of the 110th Congress as Chief Republican Counsel on the Subcommittee on Commercial and Administrative Law. Before his service in

Congress, Flores served as Acting Associate Deputy General Counsel, Acting Assistant General Counsel for the Cross-Cutting Issues Law Office (International Environmental Law Practice Group), and Attorney-Advisor in the Environmental Protection Agency's Office of General Counsel, as well as a Senior Attorney and Trial Attorney within the Environmental Defense Section of the Department of Justice's Environment and Natural Resources Division.

William A. Galston holds the Ezra K. Zilkha Chair in the Brookings Institution's Governance Studies Program, where he serves as a Senior Fellow. A former Deputy Assistant to President Bill Clinton for Domestic Policy in 1993-95 and advisor to presidential candidates, Galston is an expert on domestic policy, political campaigns, and elections. His current research focuses on designing a new social contract and the implications of political polarization. Galston is also College Park Professor at the University of Maryland. His most recent books are *Liberal Pluralism* (Cambridge, 2002), *The Practice of Liberal Pluralism* (Cambridge, 2004), and *Public Matters* (Rowman & Littlefield, 2005).

Hon. Newt Gingrich is the former Speaker of the House of Representatives, serving in that role from 1995 to 1999. He was first elected to Congress in 1978 where he served the Sixth District of Georgia for 20 years. Speaker Gingrich is well-known as the architect of the "Contract with America" that led the Republican Party in 1994 to capture the House majority for the first time in 40 years. He launched the Center for Health Transformation in 2003, and continued there in a leadership role until he stepped down in 2011 to seek the Republican nomination for President. Today, Speaker Gingrich is a FOX News contributor; a Senior Advisor at Dentons, where he advises the firm's Public Policy and Regulation Practice; and a Senior Scientist at Gallup. He has published 29 books, including 14 fiction and nonfiction *New York Times* bestsellers.

Jason Grumet is President of the Bipartisan Policy Center (BPC), which he founded in 2007 with former Senate Majority Leaders Howard Baker, Tom Daschle, Bob Dole, and George Mitchell to develop and promote bipartisan solutions to America's most difficult public policy challenges. Under Grumet's leadership, BPC is developing and advocating bipartisan solutions on immigration reform, healthcare, housing and economic policy, energy security, and national security. In 2001, Grumet founded and directed the National Commission on Energy Policy. Previously, he led the Northeast States for Coordinated Air Use Management. Grumet's first book, *City of Rivals: Restoring the Glorious Mess of American Democracy*, was released in September 2014 (Lyons Press).

Frederick M. Hess is a Resident Scholar and Director of Education Policy Studies at the American Enterprise Institute, studying K-12 and higher education issues. He also serves as Executive Editor of *Education Next*, lead faculty member for the Rice Education Entrepreneurship Program, and on the review board for the Broad Prize for Public Charter Schools. A former high school social studies teacher, his recent books include *The Cage-Busting Teacher* (Harvard Education Press, 2015), *Cage-*

Busting Leadership (Harvard Education Press, 2013), *Breakthrough Leadership in the Digital Age* (Corwin, 2014), *The Same Thing Over and Over* (Harvard Education Press, 2010), and *Education Unbound* (ASCD, 2010).

Philip K. Howard is Chair of Common Good, a nonpartisan reform coalition that proposes simplified regulatory and legal structures to empower officials to use common sense. He has advised leaders of both parties on matters of government and legal reform, including Vice President Al Gore and Governors Jeb Bush and Mitch Daniels. Howard is the author of the bestseller *The Death of Common Sense* (Random House, 1995) and, most recently, *The Rule of Nobody* (W. W. Norton, 2014). In 2016, along with Co-Chair former Senator Bill Bradley, Howard launched a national bipartisan campaign—titled “Who’s in Charge Around Here?”—to build support for simplifying government.

Richard G. Kidd IV is Executive Director of the Federal Permitting Improvement Steering Council. Before his appointment, he served as Deputy Assistant Secretary of the Army for Energy & Sustainability, a position he held since 2010. From 2008 to 2010, Kidd served as a Program Manager for the Federal Energy Management Program at the Department of Energy. From 2001 to 2008, he held various roles at the Department of State’s Bureau of Political-Military Affairs, including Special Assistant, Office Director, and Acting Deputy Assistant Secretary. From 1999 to 2001 he was a Program Manager for the Vietnam Veterans of America Foundation, and from 1993 to 1999 he was a Country Director, Operators Manager, and Emergency Logistics Officer for the United Nations.

Brink Lindsey is the Vice President for Research at the Cato Institute. He has written on a wide range of topics, including trade policy, globalization, American social and cultural history, and the nature of human capital. His current research focuses on economic growth and the policy barriers that impede it. From 2010 to 2012, Lindsey was a Senior Scholar in Research and Policy at the Ewing Marion Kauffman Foundation. His books include *Human Capitalism* (Princeton University Press, 2013), *The Age of Abundance* (HarperBusiness, 2007), *Against the Dead Hand* (Wiley, 2001), and, with Daniel Ikenson, *Antidumping Exposed* (Cato Institute, 2003).

Will Marshall is President and Founder of the Progressive Policy Institute (PPI), established in 1989 as a center for political innovation in Washington, DC. In this capacity, he has been one of the chief intellectual architects of the movement to modernize progressive politics for the global age. Called “Bill Clinton’s idea mill,” PPI’s policy analysis and proposals were the source for many of the “New Democrat” innovations that figured prominently in national politics over the past two decades. Marshall is an honorary Vice President of Policy Network, an international think tank launched by Tony Blair to promote progressive policy ideas throughout the democratic world.

Diana C. Mendes is a Senior Vice President and National Transit/Rail Practice Leader at HNTB Corporation. With more than 30 years of experience in

transportation and public transit, she is responsible for strategic planning and implementation, industry representation, business development, service delivery, and client satisfaction. For more than a decade while with prior firms she has been a lead instructor for transit professional development courses sponsored by the Federal Transit Administration and the National Transit Institute, including “Project Management for Transit Projects” and “Managing the Environmental Review for Transit Projects.”

Paul Noe is Vice President for Public Policy at the American Forest & Paper Association. He has extensive regulatory, legislative, and technical experience, including in environmental regulation, regulatory reform, renewable energy, biomass carbon neutrality, chemicals and product stewardship, workplace health and safety, and sustainability. Noe also has broad experience in public service, including as Counselor to the Administrator of the Office of Information and Regulatory Affairs (OIRA) between 2001 and 2006, where he helped to lead the development of regulatory policy and White House review of regulations under President George W. Bush. Between 1995 and 2001, he served as Senior Counsel to the Senate Committee on Governmental Affairs, where his work focused on reforming the regulatory process.

Michael Schmidt served as an Economic Policy Advisor to Hillary Clinton’s presidential campaign, where his portfolio included financial regulation, consumer protection, housing, infrastructure, trade, and small business policy, among other areas. He previously served in the Treasury Department under President Barack Obama. Schmidt is a graduate of Yale Law School and Yale College.

David Schoenbrod is the Trustee Professor of Law at New York Law School. A pioneer in the field of environmental law, Schoenbrod was at the forefront of environmental justice, taking on big business. Now, his concern has turned to Congress evading accountability to voters. Schoenbrod asserts in his scholarship that Congress has inappropriately shifted its responsibility for the laws to regulatory agencies and courts. His widely-praised 1993 book, *Power Without Responsibility: How Congress Abuses the People Through Delegation* (Yale University Press) was the genesis for the 1996 Congressional Review of Agency Rule Making Act.

John K. Veroneau is Chair of Covington’s Public Policy and Government Affairs Practice Group. Previously he served as Ambassador and Deputy United States Trade Representative (USTR) under President George W. Bush, and as USTR’s General Counsel. In these capacities, he worked on a wide range of matters, including negotiating trade and investment agreements, initiating and defending World Trade Organization disputes, executing US trade laws, and assisting US companies address foreign trade barriers. Veroneau has also served as Assistant Secretary of Defense under President Bill Clinton. He has extensive experience in the US Congress, having worked as Legislative Director to both Senator Bill Cohen and Majority Leader Bill Frist, and as Chief of Staff to Senator Susan Collins.

Philip A. Wallach is a Senior Fellow in Governance Studies at the Brookings Institution. He writes on a wide variety of domestic policy topics, including Congress and the administrative state, climate change, the debt ceiling, and marijuana legalization. His current projects include examining the legitimacy challenge faced by America's administrative state, working out the contours of a Congressional Regulation Office, and examining the possibility of partisan realignment in coming years. Wallach is the author of *To the Edge: Legality, Legitimacy, and the Responses to the 2008 Financial Crisis* (Brookings Institution Press, 2015).